



## CUSTOMER CASE STUDY

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# Bruce Power: Powering digital transformation with data-centric processes

Bruce Power - [www.brucepower.com](http://www.brucepower.com)

Industry - Power

## Challenges

- To fulfill its investment deal structure, Bruce Power needed to reduce project timelines and costs
- Outdated tools and document-centric processes restricted further gains in efficiency
- Needed tools that could improve both project delivery as well as the operation of the assets over time

## Solution

- Deployed an integrated suite of AVEVA solutions, including AVEVA™ Asset Information Management, AVEVA™ Point Cloud Manager, AVEVA™ Unified Engineering, AVEVA™ PI System™ and CONNECT to streamline operations, reduce project costs, and improve efficiency.

## Results

- Saved employees 1,000 hours in avoided data retrieval time so far
- Saved 15% in avoided repeat walkdowns and field checks
- Saved 30% in execution thanks to improved design quality
- Saved 50% in costs and schedules at engineering change closeout

With eight reactor units, and a total installed capacity of 6,555 megawatts, Bruce Power is already the world's largest operating nuclear facility. That doesn't mean it's run out of room to grow. The Ontario-based clean energy leader has three key expansion plans on the horizon. First, it plans to expand the lifespan of six existing units to 2064 and beyond. Next, with its recently deployed isotope production system, Bruce Power plans to produce more medical isotopes like lutetium 177 and Cobalt 60 (commonly used to fight prostate cancer and to clean medical equipment respectively). Finally, Bruce Power is looking to expand in the traditional sense by adding another 4,600 megawatts of generation capacity to its site through new builds.

To succeed in all these new expansion opportunities, Bruce Power, by its investment deal structure, must deliver each new iteration of refurbishment faster and cheaper than the last. "In order for us to meet those targets," says Patrick Desbiens, Program Manager of Digital Engineering at Bruce Power, "we have to drive down project delivery costs and duration while achieving new efficiencies for operations and maintenance to sustain those assets over time."

Fortunately, all those goals begin with a common strategy: driving digital transformation with data-centric processes. To devise that strategy, and put it into action, Bruce Power partnered with AVEVA.

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**"It was important for us to partner with someone who had that scale and ecosystem to meet all our needs, and that's where we selected AVEVA."**

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**Patrick Desbiens**

Program Manager of Digital Engineering, Bruce Power

## **A new digital toolkit for a data-centric approach**

At the outset of its new digital transformation project, the team at Bruce Power saw that they had achieved just about all the efficiency gains they could with their traditional approach, which was built on document-centric processes and outdated tools. "Some of the tools we're using today," says Desbiens, "are actually the same ones that were used to build the station." To go further, Bruce Power needed a new approach, enabled by a new data-centric toolkit.

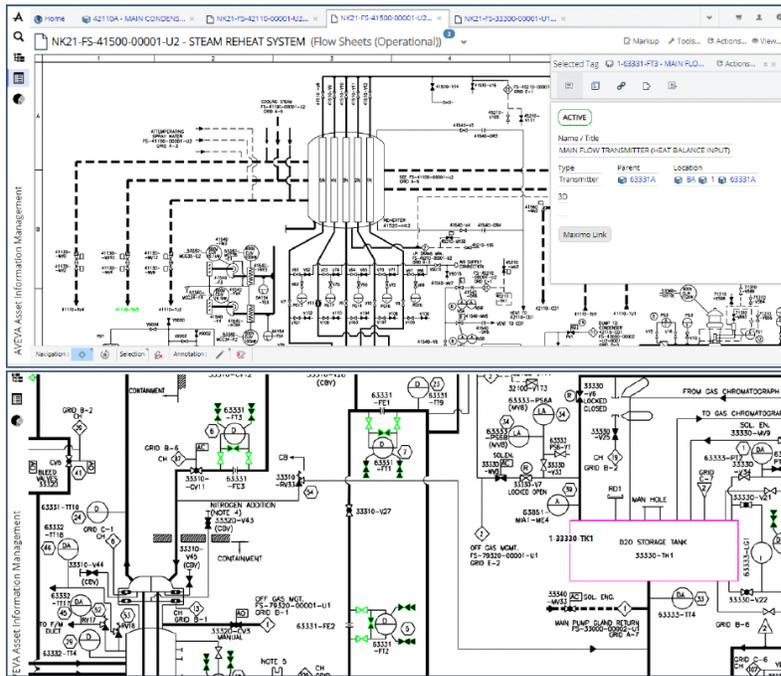
With AVEVA's help and an integrated suite of AVEVA solutions, Bruce Power launched its digital engineering initiative: A modular, phased approach to digital transformation, focusing first on high-value optimization targets.

"It's quite ambitious," says Desbiens. "It covers a lot of functionality across multi-discipline processes." It spans from the plant wiring configuration tool to the introduction of 3D models into processes and the transition to digital, intelligent deliverables.

## **Connecting the dots**

Bruce Power embarked on its new digital engineering initiative with an enterprise-wide deployment of AVEVA Asset Information Management to connect all the data from its brownfield units and reduce the time employees spent searching for information. Connecting information from five sprawling systems into just one centrally accessible hub is no small task; in all, this information includes 720,000 equipment codes, 4,000 operational flowsheets, about 1.7 million documents, 30-plus datasets, and 40,000 tags from AVEVA PI System.

Digitized flowsheets, which are used across the organization and across roles, now serve as a key entry point into Bruce Power's new system. Already, the company's new system has over 1,800 unique users and has helped them save over 1,000 hours of searching to date. "We wanted this to enable users to find the right data at the right time for timely decision-making," says Desbiens.



Bruce Power has digitized over 1.7 million documents, such as the flowsheet above, using AVEVA Asset Information Management.

Before its digital transformation, Bruce Power’s users were required to open every single location in its legacy tools and attach the associated documents manually, which was very labor-intensive. “When you’re relying on people to manually do that,” Desbiens says, “you’re missing things.” Now, with AVEVA Asset Information Management, the team is automating tag-to-document relationships. “Issue your documents,” Desbiens says, “and the next time you open [AVEVA Asset Information Management], those relationships will be there.” For example, Desbiens says, “Linking to [AVEVA PI System] is also a big benefit here.” Users can view real-time operational data from AVEVA PI Vision directly within the AVEVA Asset Information Management environment, streamlining access to live process insights. So far, automating this process has helped Bruce Power save 50% in costs and schedules at engineering change closeout.

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**Patrick Desbiens**  
Program Manager of Digital Engineering, Bruce Power

## More sophisticated modeling processes for higher quality work

The digital engineering team at Bruce Power deployed AVEVA Point Cloud Management via CONNECT. The digital engineering team worked together with the refurbishment teams and other project teams to define a laser scanning standard. Now, project teams can continue completing scans, which are then sent to a central location where the digital engineering team can stitch them all together into one virtual station.

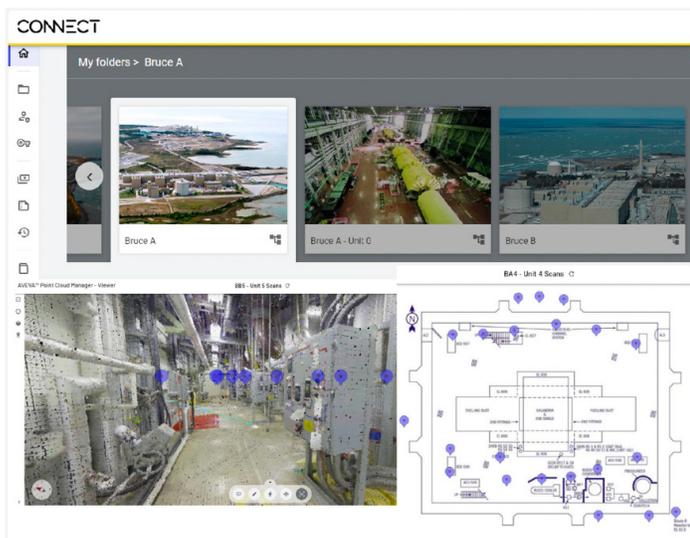
Within six months of deployment, Bruce Power has scanned seven out of the eight reactor units and uploaded 15 other projects—approximately 8.5 terabytes of data all together. In the past, this wealth of point cloud data was accessible only to a select few at Bruce Power, but now, through CONNECT, Bruce Power can make it accessible to other parts of the business. Operations teams can use the data for safety pre-job briefs and field teams and engineers can use scan data to complete tasks that once required physical travel (and extensive coordination) to hazardous, radiological areas.

So far, the new solution has helped Bruce Power achieve 15% time savings in avoided repeat walkdowns and field checks. More accurate scans have also improved design quality for a 30% savings in execution.

“Through CONNECT, project teams can leverage this data, but we can also make it accessible to other parts of our business.”

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**Patrick Desbiens**

Program Manager of Digital Engineering, Bruce Power



Using AVEVA Point Cloud Manager, Bruce Power has modeled seven of its eight reactors from laser scan data.

## Conclusion

AVEVA Asset Information Management has already helped save employee time. Its integration with AVEVA PI System has further enhanced operational intelligence by embedding AVEVA PI Vision displays into engineering and maintenance workflows. Bruce Power expects this integration to help expand the use of AVEVA PI Vision across its departments, reducing delays and improving situational awareness. AVEVA Point Cloud Manager has helped improve work quality but Bruce Power’s digital engineering initiative is only just beginning. Next, the power leader plans to roll out AVEVA Unified Engineering and AVEVA Enterprise Resource Management to promote the full workflow of engineering changes to projects and brownfield data, which the team expects will continue to deliver more time and cost savings. “And that’s exciting for us as a company,” Desbiens says, “because that means reliable, carbon-free base-load power and medical isotope production for decades to come.”

## Citation:

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